İSTANBUL ÜNİVERSİTESİ

2026 YILI KURUMSAL MALİ DURUM VE BEKLENTİLER RAPORUNA İLİŞKİN BASIN AÇIKLAMASI

5018 sayılı Kamu Mali Yönetimi ve Kontrol Kanununun 30. maddesinde, genel yönetim kapsamındaki idarelerin, ilk altı aylık bütçe uygulama sonuçları, ikinci altı aya ilişkin beklentiler ve hedefler ile faaliyetlerini Temmuz ayı içinde kamuoyuna açıklayacakları hükme bağlanmıştır.

Bu çerçevede, genel yönetim kapsamında yer alan genel bütçe kapsamındaki kamu idareleri, özel bütçeli idareler, sosyal güvenlik kurumları ve mahalli idarelerin 2006 yılından başlayarak her yıl Temmuz ayında yılın ilk altı aylık dönemine ilişkin bütçe uygulamaları, ikinci altı aya ilişkin beklentiler ve hedefler ile faaliyetleri konusunda kamuoyuna bilgi vermeleri gerekmektedir.

İstanbul Üniversitesine ait "2026 Yılı Kurumsal Mali Durum ve Beklentiler Raporu" hazırlanarak kamuoyunun bilgisine sunulmaktadır.

Prof. Dr. Osman Bülent ZÜLFİKAR
İSTANBUL ÜNİVERSİTESİ
REKTÖR

İstanbul Üniversitesi;
Kurumsal Mali Durum ve Beklentiler Raporu
Ocak-Haziran Dönemi Merkezi Yönetim Bütçe Gelirlerinin Gelişimi (2025-2026)
Ocak-Haziran Dönemi Merkezi Yönetim Bütçe Giderlerinin Gelişimi (2025-2026)
Ek-3 Program Sınıflandırmasına Göre Bütçe Giderlerinin Gelişimi

BÜTÇE GELİRLERİNİN GELİŞİMİ

Bütçe Yılı: 2026
Kurum Adı: İSTANBUL ÜNİVERSİTESİ

EKONOMİK	2025 GERÇEKLEŞME TOPLAMI	2026 BAŞLANGIÇ ÖDENEĞİ	OCAK GERÇEKLEŞME		ŞUBAT GERÇEKLEŞME		MART GERÇEKLEŞME		NİSAN GERÇEKLEŞME		MAYIS GERÇEKLEŞME		HAZİRAN GERÇEKLEŞME		OCAK-HAZİRAN GERÇEKLEŞME TOPLAMI		ARTIŞ ORANI * (%)	OCAK-HAZİRAN GERÇEK. ORANI ** (%)		2026 YILSONU GERÇEKLEŞME TAHMİNİ
			2025	2026	2025	2026	2025	2026	2025	2026	2025	2026	2025	2026	2025	2026		2025	2026	
BÜTÇE GELİRLERİ TOPLAMI	**14,579,480,803**	**17,705,366,000**	**1,009,193,272**	**873,146,535**	**1,015,062,158**	**1,099,691,456**	**796,880,977**	**614,901,642**	**1,060,221,907**	**1,292,437,553**	**1,116,251,274**	**1,462,628,545**	**1,044,218,251**	**1,803,543,668**	**6,041,827,839**	**7,146,349,400**	**18.28**	**42.70**	**40.36**	**17,705,366,000**
03 - Teşebbüs ve Mülkiyet Gelirleri	**411,944,588**	**363,997,000**	**12,003,532**	**21,054,854**	**49,978,860**	**56,050,974**	**19,931,307**	**77,488,093**	**59,630,197**	**19,858,666**	**26,865,213**	**1,154,660**	**777,834**	**28,920,403**	**169,186,942**	**204,527,652**	**20.89**	**58.48**	**56.19**	**363,997,000**
03.1 - Mal ve Hizmet Satış Gelirleri	397,701,171	352,368,000	10,911,416	19,866,055	49,367,697	54,062,486	18,848,657	76,134,927	59,068,636	18,639,067	26,258,535	15,000	15,743	26,410,783	164,470,684	195,128,318	**18.64**	58.83	55.38	352,368,000
03.6 - Kira Gelirleri	14,243,417	11,629,000	1,092,116	1,188,799	611,162	1,988,489	1,082,650	1,353,166	561,561	1,219,599	606,679	1,139,660	762,090	2,509,621	4,716,258	9,399,334	**99.30**	48.56	80.83	11,629,000
04 - Alınan Bağış ve Yardımlar ile Özel Gelirler	**13,656,020,174**	**16,970,817,000**	**994,093,174**	**810,000,000**	**945,292,000**	**1,043,000,174**	**759,850,000**	**520,000,000**	**976,190,000**	**1,238,000,000**	**1,039,147,000**	**1,421,204,000**	**1,020,000,000**	**1,735,000,000**	5,734,572,174	6,767,204,174	**18.01**	**42.32**	**39.88**	**16,970,817,000**
04.2 - Merkezi Yönetim Bütçesine Dahil İdarelerden Alınan Bağış ve Yardımlar	13,653,139,000	16,970,817,000	994,093,000	810,000,000	945,172,000	1,043,000,000	759,850,000	520,000,000	974,240,000	1,238,000,000	1,039,147,000	1,420,000,000	1,020,000,000	1,735,000,000	5,732,502,000	6,766,000,000	**18.03**	42.31	39.87	16,970,817,000
04.4 - Kurumlardan ve Kişilerden Alınan Bağış ve Yardımlar	40,174	0	174	0	0	174	0	0	0	0	0	180,000	0	0	174	180,174	**0.00**	0.00	0.00	0
04.5 - Proje Yardımları	2,841,000	0	0	0	120,000	0	0	0	1,950,000	0	0	1,024,000	0	0	2,070,000	1,024,000	**-50.53**	0.00	0.00	0
05 - Diğer Gelirler	**511,235,218**	**370,552,000**	**3,096,566**	**42,091,680**	**19,791,298**	**484,884**	**17,028,440**	**17,413,549**	**24,401,710**	**34,549,727**	**50,151,042**	**40,269,885**	**23,440,418**	**39,194,078**	**137,909,473**	**174,003,804**	**26.17**	**44.47**	**46.96**	**370,552,000**
05.1 - Faiz Gelirleri	82,511	0	13,757	1,760	8,084	0	4,702	8,084	4,042	4,042	4,042	2,282	2,282	8,137	36,908	24,306	**-34.15**	0.00	0.00	0
05.2 - Kişi ve Kurumlardan Alınan Paylar	338,247,727	199,369,000	0	40,988,803	18,792,475	41,252	14,780,934	15,808,341	23,461,388	32,929,304	48,669,037	39,850,773	22,946,424	35,154,956	128,650,259	164,773,428	**28.08**	74.54	82.65	199,369,000
05.3 - Para Cezaları	634,566	0	8,423	1,214	10,074	14,297	10,074	14,297	10,074	19,297	355,074	33,638	29,103	14,297	422,821	97,040	**-77.05**	0.00	0.00	0
05.9 - Diğer Çeşitli Gelirler	172,270,414	171,183,000	3,074,386	1,099,902	980,666	429,335	2,232,730	1,582,827	926,206	1,597,084	1,122,889	383,192	462,609	4,016,688	8,799,486	9,109,030	**3.52**	6.40	5.32	171,183,000
06 - Sermaye Gelirleri	**280,823**	**0**	**0**	**0**	**0**	**155,424**	**71,231**	**0**	**0**	**29,160**	**88,019**	**0**	**0**	**429,187**	**159,250**	**613,771**	**285.41**	**0.00**	**0.00**	**0**
06.2 - Taşınır Satış Gelirleri	280,823	0	0	0	0	155,424	71,231	0	0	29,160	88,019	0	0	429,187	159,250	613,771	**285.41**	0.00	0.00	0

BÜTÇE GİDERLERİNİN GELİŞİMİ

Bütçe Yıl: 2026
Kurum Ad: İSTANBUL ÜNİVERSİTESİ

EKONOMİK	2025 GERÇEKLEŞME TOPLAMI	2026 BAŞLANGIÇ ÖDENEĞİ	OCAK GERÇEKLEŞME		ŞUBAT GERÇEKLEŞME		MART GERÇEKLEŞME		NİSAN GERÇEKLEŞME		MAYIS GERÇEKLEŞME		HAZİRAN GERÇEKLEŞME		OCAK-HAZİRAN GERÇEKLEŞME TOPLAMI		ARTIŞ ORANI *	OCAK-HAZİRAN GERÇEK. ORANI ** (%)		2026 YILSONU GERÇEKLEŞME TAHMİNİ
			2025	2026	2025	2026	2025	2026	2025	2026	2025	2026	2025	2026	2025	2026	(%)	2025	2026	
BÜTÇE GİDERLERİ TOPLAMI	**13,463,424,158**	**17,705,366,000**	**1,008,016,301**	**1,221,788,078**	**852,638,627**	**1,277,818,293**	**1,079,285,881**	**1,071,135,226**	**1,006,558,359**	**1,947,588,807**	**976,223,164**	**1,396,487,823**	**999,828,667**	**1,664,924,572**	**5,922,551,000**	**8,579,742,798**	**44.87**	**43.99**	**48.46**	**17,705,366,000**
01 - PERSONEL GİDERLERİ	**7,412,677,143**	**10,043,223,000**	**769,627,418**	**1,039,028,276**	**548,586,707**	**768,971,081**	**558,031,516**	**771,050,893**	**543,847,559**	**773,938,763**	**580,915,431**	**801,937,579**	**575,181,521**	**823,223,824**	**3,576,190,152**	**4,978,150,415**	**39.20**	**48.24**	**49.57**	**10,043,223,000**
01.01 - MEMURLAR	5,890,501,566	7,778,679,000	666,488,892	908,356,248	449,088,670	618,086,346	454,473,733	616,689,823	449,957,476	635,398,400	456,456,370	636,772,549	464,516,262	645,174,553	2,940,981,404	4,060,477,917	38.07	49.93	52.20	7,778,679,000
01.02 - SÖZLEŞMELİ PERSONEL	453,476,205	759,693,000	38,054,631	56,771,451	32,641,414	52,113,937	32,074,990	47,688,581	33,866,878	48,271,050	33,491,725	47,378,117	35,357,440	48,049,546	205,487,078	300,272,682	46.13	45.31	39.53	759,693,000
01.03 - İŞÇİLER	910,458,642	1,280,590,000	53,714,151	60,196,397	51,429,954	80,215,691	56,015,623	88,448,276	44,777,400	72,067,279	75,308,564	99,209,335	59,926,459	111,297,282	341,172,152	511,434,260	49.91	37.47	39.94	1,280,590,000
01.04 - GEÇİCİ SÜRELİ ÇALIŞANLAR	8,804,465	41,565,000	756,029	563,056	1,094,999	859,392	1,193,554	800,022	1,149,443	776,205	1,523,572	1,041,621	1,116,003	1,150,727	6,833,601	5,191,023	-24.04	77.62	12.49	41,565,000
01.05 - DİĞER PERSONEL	149,436,266	182,696,000	10,613,714	13,141,125	14,331,670	17,695,716	14,273,617	17,424,190	14,096,362	17,425,829	14,135,200	17,535,957	14,265,356	17,551,716	81,715,918	100,774,533	23.32	54.68	55.16	182,696,000
02 - SOSYAL GÜVENLİK KURUMLARINA DEVLET PRİMİ GİD	**943,703,104**	**1,277,879,000**	**90,350,545**	**126,002,492**	**79,914,907**	**99,084,204**	**70,510,699**	**113,074,611**	**68,176,627**	**96,545,761**	**74,731,221**	**103,499,052**	**71,353,428**	**108,997,696**	**455,037,427**	**647,203,815**	**42.23**	**48.22**	**50.65**	**1,277,879,000**
02.01 - MEMURLAR	684,826,954	919,823,000	77,623,717	105,331,028	63,809,106	73,837,400	53,600,537	86,257,954	53,307,627	73,083,600	52,854,028	73,362,726	52,615,290	72,581,456	353,810,305	484,454,165	36.92	51.66	52.67	919,823,000
02.02 - SÖZLEŞMELİ PERSONEL	64,166,451	101,847,000	4,815,249	7,076,014	4,887,977	6,760,278	4,866,794	7,030,365	4,939,458	6,978,922	4,888,253	6,950,275	5,205,611	9,847,544	29,603,342	44,643,399	50.81	46.14	43.83	101,847,000
02.03 - İŞÇİLER	190,834,783	250,000,000	7,698,284	13,339,346	10,980,431	18,229,633	11,811,163	19,545,028	9,687,966	16,183,128	16,402,430	22,812,149	13,138,012	25,777,779	69,718,287	115,887,062	66.22	36.53	46.35	250,000,000
02.04 - GEÇİCİ SÜRELİ ÇALIŞANLAR	2,071,622	3,882,000	82,787	91,108	65,268	40,414	61,607	31,094	72,008	89,104	417,349	161,652	223,768	578,731	922,787	992,104	7.51	44.54	25.56	3,882,000
02.05 - DİĞER PERSONEL	1,803,295	2,327,000	130,508	164,995	172,125	216,479	170,599	210,170	169,568	211,007	169,160	212,251	170,747	212,185	982,707	1,227,085	24.87	54.50	52.73	2,327,000
03 - MAL VE HİZMET ALIM GİDERLERİ	**905,420,370**	**1,225,264,000**	**33,100,607**	**37,522,668**	**51,583,039**	**65,261,019**	**55,697,612**	**48,092,531**	**44,920,789**	**60,419,463**	**50,795,733**	**53,296,685**	**56,955,966**	**45,057,079**	**293,053,745**	**309,649,444**	**5.66**	**32.37**	**25.27**	**1,225,264,000**
03.02 - TÜKETİME YÖNELİK MAL VE MALZEME ALIMLARI	749,717,620	997,085,000	31,831,242	32,878,713	42,942,542	44,611,330	45,871,917	37,025,251	36,205,106	38,064,556	39,918,231	41,790,153	47,743,139	34,631,487	244,512,178	229,001,491	-6.34	32.61	22.97	997,085,000
03.03 - YOLLUKLAR	7,884,540	16,394,000	171,995	256,212	766,402	683,607	443,008	746,345	649,619	889,019	970,777	485,477	381,901	996,884	3,383,702	4,057,544	19.91	42.92	24.75	16,394,000
03.04 - GÖREV GİDERLERİ	3,224,920	4,030,000	72,749	15,479	179,185	254,188	285,408	297,589	323,445	378,826	184,934	237,411	184,789	349,158	1,230,509	1,532,651	24.55	38.16	38.03	4,030,000
03.05 - HİZMET ALIMLARI	121,555,951	165,426,000	1,022,463	4,136,825	6,890,518	18,568,372	7,448,966	7,967,812	6,816,270	18,532,782	7,263,551	9,097,912	7,471,726	7,286,389	36,913,493	65,590,091	77.69	30.37	39.65	165,426,000
03.06 - TEMSİL VE TANITMA GİDERLERİ	303,053	562,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0.00	0.00	0.00	562,000
03.07 - MENKUL MAL,GAYRİMADDİ HAK ALIM, BAKIM VE ONARIM GİDERLERİ	17,233,426	29,626,000	2,160	5,040	750,392	1,045,121	1,510,132	1,793,970	926,349	1,773,500	1,931,921	1,456,653	1,052,687	1,427,161	6,173,640	7,501,444	21.51	35.82	25.32	29,626,000
03.08 - GAYRİMENKUL MAL BAKIM VE ONARIM GİDERLERİ	5,500,860	12,141,000	0	230,400	54,000	98,400	138,180	261,564	0	780,780	526,320	229,080	121,724	366,000	840,224	1,966,224	134.01	15.27	16.19	12,141,000
05 - CARİ TRANSFERLER	**1,880,868,076**	**2,517,504,000**	**114,937,731**	**19,234,642**	**139,496,800**	**338,501,989**	**171,847,860**	**135,917,192**	**110,027,328**	**291,483,566**	**143,405,021**	**149,036,639**	**115,370,651**	**162,516,256**	**795,085,390**	**1,096,690,284**	**37.93**	**42.27**	**43.56**	**2,517,504,000**
05.01 - GÖREVLENDİRME GİDERLERİ	895,505,530	1,067,661,000	46,963,870	9,296,464	63,744,218	165,397,050	155,292,083	122,330,143	37,731,200	104,199,570	63,866,469	47,816,866	0	60,885,648	367,597,841	509,925,742	38.72	41.05	47.76	1,067,661,000
05.02 - HAZİNE YARDIMLARI	972,641,990	1,418,992,000	67,617,860	9,938,178	74,282,271	172,101,587	14,400,549	12,621,645	71,898,769	186,540,378	78,325,631	99,250,671	114,225,351	100,783,815	420,750,430	581,236,273	38.14	43.26	40.96	1,418,992,000
05.03 - KAR AMACI GÜTMEYEN KURULUŞLARA YAPILAN TRANSFERLER	7,531,484	29,866,000	0	0	1,200,310	779,352	710,804	831,349	361,359	713,925	570,921	580,686	705,404	846,793	3,548,798	3,752,105	5.73	47.12	12.56	29,866,000
05.04 - HANE HALKI VE İŞLETMELERE YAPILAN TRANSFERLER	3,897,800	0	356,000	0	270,000	224,000	838,800	112,000	36,000	29,693	642,000	504,000	0	0	2,142,800	869,693	-59.41	54.97	0.00	0
05.06 - YURTDIŞINA YAPILAN TRANSFERLER	1,291,272	985,000	0	0	0	0	605,625	22,055	0	0	0	884,416	439,896	0	1,045,521	906,471	-13.30	80.97	92.03	985,000
06 - SERMAYE GİDERLERİ	**2,320,755,466**	**2,641,496,000**	**0**	**0**	**33,057,175**	**6,000,000**	**223,198,193**	**3,000,000**	**239,586,057**	**725,201,255**	**126,375,759**	**288,717,869**	**180,967,102**	**525,129,717**	**803,184,285**	**1,548,048,840**	**92.74**	**34.61**	**58.61**	**2,641,496,000**
06.01 - MAMUL MAL ALIMLARI	416,800,999	412,052,000	0	0	67,800	2,150,000	10,792,029	1,075,000	14,043,325	9,424,291	537,205	11,262,847	10,093,116	11,234,421	35,533,475	35,146,558	-1.09	8.53	8.53	412,052,000
06.03 - GAYRİ MADDİ HAK ALIMLARI	21,504,049	28,600,000	0	0	0	0	955,688	0	0	1,645,510	1,431,515	263,118	0	1,057,751	2,387,203	2,966,379	24.26	11.10	10.37	28,600,000
06.04 - GAYRİMENKUL ALIMLARI VE KAMULAŞTIRMASI	0	0	0	0	0	0	0	0	0	0	0	4,589,872	0	0	0	4,589,872	0.00	0.00	0.00	0
06.05 - GAYRİMENKUL SERMAYE ÜRETİM GİDERLERİ	1,159,651,588	1,397,000,000	0	0	32,989,375	0	28,468,329	0	225,481,892	301,751,751	93,043,271	153,901,488	29,840,433	324,671,584	409,823,299	780,324,823	90.41	35.34	55.86	1,397,000,000
06.06 - MENKUL MALLARIN BÜYÜK ONARIM GİDERLERİ	7,819,828	13,044,000	0	0	0	250,000	995,087	125,000	60,840	461,280	181,492	1,445,759	1,016,697	1,308,336	2,254,116	3,590,375	59.28	28.83	27.53	13,044,000
06.07 - GAYRİMENKUL BÜYÜK ONARIM GİDERLERİ	689,679,002	773,000,000	0	0	0	0	175,219,059	0	0	411,918,424	31,182,277	117,254,785	128,173,856	184,156,624	334,575,191	713,329,833	113.20	48.51	92.28	773,000,000
06.09 - DİĞER SERMAYE GİDERLERİ	25,300,000	17,800,000	0	0	0	3,600,000	6,768,000	1,800,000	0	0	0	0	11,843,000	2,701,000	18,611,000	8,101,000	-56.47	73.56	45.51	17,800,000

EK- 3 PROGRAM SINIFLANDIRMASINA GÖRE BÜTÇE GİDERLERİNİN GELİŞİMİ

İSTANBUL ÜNİVERSİTESİ	2025 GERÇEKLEŞME TOPLAMI	2026 BAŞLANGIÇ ÖDENEĞİ	OCAK GERÇEKLEŞME		ŞUBAT GERÇEKLEŞME		MART GERÇEKLEŞME		NİSAN GERÇEKLEŞME		MAYIS GERÇEKLEŞME		HAZİRAN GERÇEKLEŞME		OCAK-HAZİRAN GERÇEKLEŞME TOPLAMI		ARTIŞ ORANI *	OCAK-HAZİRAN GERÇEK. ORANI ** (%)		2026 YILSONU GERÇEKLEŞME TAHMİNİ
			2025	2026	2025	2026	2025	2026	2025	2026	2025	2026	2025	2026	2025	2026	(%)	2025	2026	
ARAŞTIRMA, GELİŞTİRME VE YENİLİK	**436,055,416**	**260,278,000**	**30,496**	**13,534**	**1,070,697**	**10,697,736**	**15,076,655**	**4,719,659**	**13,642**	**19,070**	**14,840**	**16,175**	**27,267,715**	**7,706,771**	**43,474,045**	**23,172,945**	**-46.70**	**18.06**	**8.90**	**260,278,000**
ARAŞTIRMA ALTYAPILARI	26,841,945	19,523,000	30,496	13,534	8,297	6,022,736	8,908,055	3,019,659	13,642	19,070	14,840	16,175	15,589,715	4,517,771	24,565,045	13,608,945	-44.60	87.82	69.71	19,523,000
YÜKSEKÖĞRETİMDE BİLİMSEL ARAŞTIRMA VE GELİŞTİRME	409,213,470	240,755,000	0	0	1,062,400	4,675,000	6,168,600	1,700,000	0	0	0	0	11,678,000	3,189,000	18,909,000	9,564,000	-49.42	8.89	3.97	240,755,000
TEDAVİ EDİCİ SAĞLIK	**2,298,909,144**	**3,693,362,000**	**76,261,854**	**24,881,298**	**127,009,742**	**204,324,234**	**75,474,523**	**35,683,559**	**241,789,109**	**548,946,622**	**165,634,786**	**186,786,999**	**158,428,351**	**369,145,493**	**844,598,365**	**1,369,768,205**	**62.18**	**30.52**	**37.09**	**3,693,362,000**
TEDAVİ HİZMETLERİ	2,298,909,144	3,693,362,000	76,261,854	24,881,298	127,009,742	204,324,234	75,474,523	35,683,559	241,789,109	548,946,622	165,634,786	186,786,999	158,428,351	369,145,493	844,598,365	1,369,768,205	62.18	30.52	37.09	3,693,362,000
YÜKSEKÖĞRETİM	**8,687,899,955**	**11,085,074,000**	**772,100,715**	**1,058,419,832**	**565,906,849**	**756,629,090**	**740,365,939**	**758,367,215**	**629,632,400**	**1,158,391,650**	**648,360,952**	**996,896,337**	**745,970,375**	**1,153,397,069**	**4,102,337,229**	**5,882,101,194**	**43.38**	**45.09**	**53.06**	**11,085,074,000**
ÖĞRETİM ELEMANLARINA SAĞLANAN BURS VE DESTEKLER	285,000	0	0	0	270,000	0	0	0	0	0	0	0	0	0	270,000	0	0.00	0.00	0.00	0
ÖN LİSANS EĞİTİMİ, LİSANS EĞİTİMİ VE LİSANSÜSTÜ EĞİTİM	8,336,249,363	10,608,660,000	753,924,408	1,037,907,645	536,993,964	729,651,082	710,120,877	732,609,337	605,308,505	1,132,178,975	613,704,487	960,742,213	707,896,699	1,119,092,902	3,927,948,941	5,712,182,154	45.42	45.12	53.84	10,608,660,000
YÜKSEKÖĞRETİMDE ÖĞRENCİ YAŞAMI	351,365,592	476,414,000	18,176,307	20,512,188	28,642,884	26,978,008	30,245,062	25,757,878	24,323,895	26,212,675	34,656,465	36,154,124	38,073,675	34,304,168	174,118,288	169,919,040	-2.41	44.36	35.67	476,414,000
YÖNETİM VE DESTEK PROGRAMI	**2,040,550,905**	**2,666,652,000**	**159,623,236**	**138,473,413**	**158,651,340**	**306,167,233**	**248,368,764**	**272,364,794**	**135,123,208**	**240,231,464**	**162,212,586**	**212,788,312**	**68,162,227**	**134,675,238**	**932,141,361**	**1,304,700,455**	**39.97**	**45.62**	**48.93**	**2,666,652,000**
TEFTİŞ, DENETİM VE DANIŞMANLIK HİZMETLERİ	30,137,781	41,091,000	3,262,253	4,748,688	2,397,589	3,322,637	2,410,131	3,293,034	2,442,977	3,330,828	2,347,146	3,503,771	2,346,157	3,423,118	15,206,252	21,622,076	42.19	47.86	52.62	41,091,000
ÜST YÖNETİM, İDARİ VE MALİ HİZMETLER	2,010,413,123	2,625,561,000	156,360,984	133,724,725	156,253,752	302,844,597	245,958,633	269,071,760	132,680,231	236,900,636	159,865,440	209,284,542	65,816,070	131,252,120	916,935,109	1,283,078,379	39.93	45.59	48.87	2,625,561,000
PROGRAMLAR TOPLAMI	**13,463,424,159**	**17,705,366,000**	**1,008,016,301**	**1,221,788,078**	**852,638,627**	**1,277,818,293**	**1,079,285,881**	**1,071,135,226**	**1,006,558,359**	**1,947,588,807**	**976,223,164**	**1,396,487,823**	**999,828,667**	**1,664,924,572**	**5,922,551,000**	**8,579,742,798**	**44.87**	**41.86**	**48.46**	**17,705,366,000**