İSTANBUL ÜNİVERSİTESİ

2025 YILI KURUMSAL MALİ DURUM VE BEKLENTİLER RAPORUNA İLİŞKİN BASIN AÇIKLAMASI

5018 sayılı Kamu Mali Yönetimi ve Kontrol Kanununun 30. maddesinde, genel yönetim kapsamındaki idarelerin, ilk altı aylık bütçe uygulama sonuçları, ikinci altı aya ilişkin beklentiler ve hedefler ile faaliyetlerini Temmuz ayı içinde kamuoyuna açıklayacakları hükme bağlanmıştır.

Bu çerçevede, genel yönetim kapsamında yer alan genel bütçe kapsamındaki kamu idareleri, özel bütçeli idareler, sosyal güvenlik kurumları ve mahalli idarelerin 2006 yılından başlayarak her yıl Temmuz ayında yılın ilk altı aylık dönemine ilişkin bütçe uygulamaları, ikinci altı aya ilişkin beklentiler ve hedefler ile faaliyetleri konusunda kamuoyuna bilgi vermeleri gerekmektedir.

İstanbul Üniversitesine ait "2025 Yılı Kurumsal Mali Durum ve Beklentiler Raporu" hazırlanarak kamuoyunun bilgisine sunulmaktadır.

Prof. Dr. Osman Bülent ZÜLFİKAR
İSTANBUL ÜNİVERSİTESİ
REKTÖR

İstanbul Üniversitesi;
Kurumsal Mali Durum ve Beklentiler Raporu
Ocak-Haziran Dönemi Merkezi Yönetim Bütçe Gelirlerinin Gelişimi (2024-2025)
Ocak-Haziran Dönemi Merkezi Yönetim Bütçe Giderlerinin Gelişimi (2024-2025)
Ek-3 Program Sınıflandırmasına Göre Bütçe Giderlerinin Gelişimi

BÜTÇE GELİRLERİNİN GELİŞİMİ

Bütçe Yıl: 2025
Kurum Ad: İSTANBUL ÜNİVERSİTESİ

EKONOMİK	2024 GERÇEKLEŞME TOPLAMI	2025 BAŞLANGIÇ ÖDENEĞİ	OCAK GERÇEKLEŞME		ŞUBAT GERÇEKLEŞME		MART GERÇEKLEŞME		NİSAN GERÇEKLEŞME		MAYIS GERÇEKLEŞME		HAZİRAN GERÇEKLEŞME		OCAK-HAZİRAN GERÇEKLEŞME TOPLAMI		ARTIŞ ORANI * (%)	OCAK-HAZİRAN GERÇEK. ORANI ** (%)		2025 YILSONU GERÇEKLEŞME TAHMİNİ
			2024	2025	2024	2025	2024	2025	2024	2025	2024	2025	2024	2025	2024	2025		2024	2025	
BÜTÇE GELİRLERİ TOPLAMI	**11,140,922,471**	**14,149,774,000**	**1,018,232,805**	**1,009,193,272**	**760,640,977**	**1,015,062,158**	**676,988,577**	**796,880,977**	**778,378,542**	**1,060,221,907**	**725,751,535**	**1,116,251,274**	**735,394,019**	**1,044,218,251**	**4,695,386,455**	**6,041,827,839**	**28.68**	**42.15**	**42.70**	**14,149,774,000**
03 - Teşebbüs ve Mülkiyet Gelirleri	**365,659,586**	**289,294,000**	**56,122,621**	**12,003,532**	**45,148,074**	**49,978,860**	**33,474,747**	**19,931,307**	**16,361,871**	**59,630,197**	**7,177,664**	**26,865,213**	**8,191,213**	**777,834**	**166,476,192**	**169,186,942**	**1.63**	**45.53**	**58.48**	**289,294,000**
03.1 - Mal ve Hizmet Satış Gelirleri	357,693,590	279,581,000	55,403,921	10,911,416	44,581,575	49,367,697	33,230,082	18,848,657	15,663,990	59,068,636	6,412,699	26,258,535	7,337,435	15,743	162,629,701	164,470,684	1.13	45.47	58.83	279,581,000
03.6 - Kira Gelirleri	7,965,995	9,713,000	718,700	1,092,116	566,500	611,162	244,665	1,082,650	697,882	561,561	764,965	606,679	853,779	762,090	3,846,491	4,716,258	22.61	48.29	48.56	9,713,000
04 - Alınan Bağış ve Yardımlar ile Özel Gelirler	**10,419,018,101**	**13,550,351,000**	**959,258,011**	**994,093,174**	**704,055,000**	**945,292,000**	**626,811,726**	**759,850,000**	**742,945,492**	**976,190,000**	**715,568,000**	**1,039,147,000**	**711,740,000**	**1,020,000,000**	**4,460,378,229**	**5,734,572,174**	**28.57**	**42.81**	**42.32**	**13,550,351,000**
04.2 - Merkezi Yönetim Bütçesine Dahil İdarelerden Alınan Bağış ve Yardımlar	10,319,455,500	13,550,351,000	915,000,000	994,093,000	704,000,000	945,172,000	578,125,000	759,850,000	742,000,000	974,240,000	713,000,000	1,039,147,000	711,500,000	1,020,000,000	4,363,625,000	5,732,502,000	31.37	42.29	42.31	13,550,351,000
04.4 - Kurumlardan ve Kişilerden Alınan Bağış ve Yardımlar	93,000,923	0	44,190,511	174	0	0	48,658,570	0	0	0	0	0	0	0	92,849,081	174	-100.00	99.84	0.00	0
04.5 - Proje Yardımları	6,561,678	0	67,500	0	55,000	120,000	28,156	0	945,492	1,950,000	2,568,000	0	240,000	0	3,904,148	2,070,000	-46.98	59.50	0.00	0
05 - Diğer Gelirler	**355,792,714**	**310,129,000**	**2,852,172**	**3,096,566**	**11,437,903**	**19,791,298**	**16,587,237**	**17,028,440**	**19,071,179**	**24,401,710**	**3,005,871**	**50,151,042**	**15,399,408**	**23,440,418**	**68,353,770**	**137,909,473**	**101.76**	**19.21**	**44.47**	**310,129,000**
05.1 - Faiz Gelirleri	138,269	0	0	13,757	0	8,084	8,927	4,702	4,205	4,042	55	4,042	0	2,282	13,187	36,908	179.89	9.54	0.00	0
05.2 - Kişi ve Kurumlardan Alınan Paylar	223,183,029	172,582,000	2,412,176	0	11,088,082	18,792,475	14,782,833	14,780,934	17,809,914	23,461,388	7,736	48,669,037	14,613,351	22,946,424	60,714,092	128,650,259	111.90	27.20	74.54	172,582,000
05.3 - Para Cezaları	923,767	0	79,910	8,423	12,669	10,074	14,109	10,074	12,399	10,074	12,399	355,074	12,399	29,103	143,887	422,821	193.86	15.58	0.00	0
05.9 - Diğer Çeşitli Gelirler	131,547,649	137,547,000	360,086	3,074,386	337,152	980,666	1,781,367	2,232,730	1,244,661	926,206	2,985,680	1,122,889	773,658	462,609	7,482,605	8,799,486	17.60	5.69	6.40	137,547,000
06 - Sermaye Gelirleri	**452,070**	**0**	**0**	**0**	**0**	**0**	**114,867**	**71,231**	**0**	**0**	**0**	**88,019**	**63,397**	**0**	**178,264**	**159,250**	**-10.67**	**39.43**	**0.00**	**0**
06.2 - Taşınır Satış Gelirleri	452,070	0	0	0	0	0	114,867	71,231	0	0	0	88,019	63,397	0	178,264	159,250	-10.67	39.43	0.00	0

BÜTÇE GİDERLERİNİN GELİŞİMİ

Bütçe Yıl: 2025
Kurum Ad: İSTANBUL ÜNİVERSİTESİ

EKONOMİK	2024 GERÇEKLEŞME TOPLAMI	2025 BAŞLANGIÇ ÖDENEĞİ	OCAK GERÇEKLEŞME		ŞUBAT GERÇEKLEŞME		MART GERÇEKLEŞME		NİSAN GERÇEKLEŞME		MAYIS GERÇEKLEŞME		HAZİRAN GERÇEKLEŞME		OCAK-HAZİRAN GERÇEKLEŞME TOPLAMI		ARTIŞ ORANI * (%)	OCAK-HAZİRAN GERÇEK. ORANI ** (%)		2025 YILSONU GERÇEKLEŞME TAHMİNİ
			2024	2025	2024	2025	2024	2025	2024	2025	2024	2025	2024	2025	2024	2025		2024	2025	
BÜTÇE GİDERLERİ TOPLAMI	**10,678,188,771**	**14,149,774,000**	**748,950,133**	**1,008,016,301**	**723,121,585**	**852,638,627**	**673,683,932**	**1,079,285,881**	**796,096,809**	**1,006,558,359**	**726,890,509**	**976,223,164**	**826,592,328**	**999,828,667**	**4,495,335,297**	**5,922,551,000**	**31.75**	**42.10**	**41.86**	**14,149,774,000**
01 - PERSONEL GİDERLERİ	**5,807,503,776**	**7,498,090,000**	**575,355,401**	**769,627,418**	**436,509,213**	**548,586,707**	**426,584,232**	**558,031,516**	**449,687,990**	**543,847,559**	**436,504,769**	**580,915,431**	**463,040,523**	**575,181,521**	**2,787,682,127**	**3,576,190,152**	**28.29**	**48.00**	**47.69**	**7,498,090,000**
01.01 - MEMURLAR	4,623,658,686	5,887,014,000	509,626,349	666,488,892	348,464,079	449,088,670	346,432,441	454,473,733	355,391,294	449,957,476	352,488,747	456,456,370	350,328,464	464,516,262	2,262,731,374	2,940,981,404	29.97	48.94	49.96	5,887,014,000
01.02 - SÖZLEŞMELİ PERSONEL	316,088,171	407,779,000	25,198,552	38,054,631	26,894,934	32,641,414	24,488,257	32,074,990	26,371,041	33,866,878	24,222,662	33,491,725	24,146,296	35,357,440	151,321,741	205,487,078	35.79	47.87	50.39	407,779,000
01.03 - İŞÇİLER	737,880,654	1,032,153,000	31,878,975	53,714,151	48,908,868	51,429,954	43,047,318	56,015,623	55,034,517	44,777,400	47,024,726	75,308,564	75,748,008	59,926,459	301,642,412	341,172,152	13.10	40.88	33.05	1,032,153,000
01.04 - GEÇİCİ SÜRELİ ÇALIŞANLAR	11,337,286	34,170,000	919,700	756,029	1,569,486	1,094,999	1,463,041	1,193,554	1,758,040	1,149,443	1,611,843	1,523,572	1,681,916	1,116,003	9,004,024	6,833,601	-24.11	79.42	20.00	34,170,000
01.05 - DİĞER PERSONEL	118,538,978	136,974,000	7,731,825	10,613,714	10,671,847	14,331,670	11,153,176	14,273,617	11,133,098	14,096,362	11,156,791	14,135,200	11,135,840	14,265,356	62,982,576	81,715,918	29.74	53.13	59.66	136,974,000
02 - SOSYAL GÜVENLİK KURUMLARINA DEVLET PRİMİ G	**721,004,317**	**970,291,000**	**68,219,075**	**90,350,545**	**56,200,744**	**79,914,907**	**59,611,175**	**70,510,699**	**56,525,644**	**68,176,627**	**55,073,305**	**74,731,221**	**61,783,248**	**71,353,428**	**357,413,191**	**455,037,427**	**27.31**	**49.57**	**46.90**	**970,291,000**
02.01 - MEMURLAR	536,783,383	686,995,000	57,730,374	77,623,717	42,361,197	63,809,106	47,770,997	53,600,537	41,369,838	53,307,627	41,544,367	52,854,028	41,057,120	52,615,290	271,833,893	353,810,305	30.16	50.64	51.50	686,995,000
02.02 - SÖZLEŞMELİ PERSONEL	44,667,613	60,841,000	3,395,689	4,815,249	3,854,935	4,887,977	3,714,504	4,866,794	3,696,502	4,939,458	3,646,216	4,888,253	3,638,495	5,205,611	21,946,341	29,603,342	34.89	49.13	48.66	60,841,000
02.03 - İŞÇİLER	136,465,075	217,281,000	6,926,051	7,698,284	9,803,632	10,980,431	7,956,359	11,811,163	11,208,179	9,687,966	9,641,450	16,402,430	16,743,386	13,138,012	62,279,057	69,718,287	11.94	45.64	32.09	217,281,000
02.04 - GEÇİCİ SÜRELİ ÇALIŞANLAR	1,668,001	3,235,000	72,460	82,787	53,647	65,268	36,428	61,607	118,312	72,008	108,212	417,349	211,421	223,768	600,481	922,787	53.67	36.00	28.53	3,235,000
02.05 - DİĞER PERSONEL	1,420,244	1,939,000	94,501	130,508	127,332	172,125	132,887	170,599	132,813	169,568	133,060	169,160	132,827	170,747	753,420	982,707	30.43	53.05	50.68	1,939,000
03 - MAL VE HİZMET ALIM GİDERLERİ	**695,658,600**	**1,023,361,000**	**26,308,474**	**33,100,607**	**54,075,384**	**51,583,039**	**40,147,032**	**55,697,612**	**43,392,755**	**44,920,789**	**58,372,143**	**50,795,733**	**45,908,624**	**56,955,966**	**268,204,412**	**293,053,745**	**9.27**	**38.55**	**28.64**	**1,023,361,000**
03.02 - TÜKETİME YÖNELİK MAL VE MALZEME ALIMLARI	555,456,680	832,762,000	24,074,032	31,831,242	39,924,248	42,942,542	28,344,813	45,871,917	29,983,931	36,205,106	46,276,356	39,918,231	34,886,017	47,743,139	203,489,397	244,512,178	20.16	36.63	29.36	832,762,000
03.03 - YOLLUKLAR	6,919,246	13,697,000	97,259	171,995	859,109	766,402	639,769	443,008	499,492	649,619	1,179,531	970,777	313,030	381,901	3,588,189	3,383,702	-5.70	51.86	24.70	13,697,000
03.04 - GÖREV GİDERLERİ	3,197,649	3,366,000	194,338	72,749	326,444	179,185	198,428	285,408	300,737	323,445	360,911	184,934	47,927	184,789	1,428,784	1,230,509	-13.88	44.68	36.56	3,366,000
03.05 - HİZMET ALIMLARI	115,157,379	138,173,000	1,854,806	1,022,463	12,087,503	6,890,518	9,841,878	7,448,966	11,798,280	6,816,270	9,371,007	7,263,551	9,634,299	7,471,726	54,587,773	36,913,493	-32.38	47.40	26.72	138,173,000
03.06 - TEMSİL VE TANITMA GİDERLERİ	160,680	469,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0.00	0.00	0.00	469,000
03.07 - MENKUL MAL,GAYRİMADDİ HAK ALIM, BAKIM VE ONARIM GİDERLERİ	12,298,904	24,752,000	88,040	2,160	860,080	750,392	962,470	1,510,132	799,516	926,349	1,112,635	1,931,921	1,027,351	1,052,687	4,850,092	6,173,640	27.29	39.44	24.94	24,752,000
03.08 - GAYRİMENKUL MAL BAKIM VE ONARIM GİDERLERİ	2,459,976	10,142,000	0	0	18,000	54,000	159,674	138,180	10,800	0	71,702	526,320	0	121,724	260,176	840,224	222.94	10.58	8.28	10,142,000
03.09 - TEDAVİ VE CENAZE GİDERLERİ	8,086	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0.00	0.00	0.00	0
05 - CARİ TRANSFERLER	**1,422,533,223**	**1,797,475,000**	**34,876,845**	**114,937,731**	**149,563,761**	**139,496,800**	**93,648,925**	**171,847,860**	**148,179,305**	**110,027,328**	**86,527,640**	**143,405,021**	**28,098,178**	**115,370,651**	**540,894,655**	**795,085,390**	**46.99**	**38.02**	**44.23**	**1,797,475,000**
05.01 - GÖREVLENDİRME GİDERLERİ	679,578,000	820,016,000	30,743,633	46,963,870	67,070,694	63,744,218	36,429,457	155,292,083	91,801,553	37,731,200	28,958,527	63,866,469	19,611,011	0	274,614,875	367,597,841	33.86	40.41	44.83	820,016,000
05.02 - HAZİNE YARDIMLARI	729,963,290	951,643,000	3,686,708	67,617,860	80,793,199	74,282,271	56,260,327	14,400,549	55,976,617	71,898,769	55,475,315	78,325,631	8,097,899	114,225,351	260,290,064	420,750,430	61.65	35.66	44.21	951,643,000
05.03 - KAR AMACI GÜTMEYEN KURULUŞLARA YAPILAN TRANSFERLER	5,048,861	24,945,000	326,505	0	574,018	1,200,310	419,494	710,804	3,386	361,359	593,521	570,921	2,089	705,404	1,919,013	3,548,798	84.93	38.01	14.23	24,945,000
05.04 - HANE HALKI VE İŞLETMELERE YAPILAN TRANSFERLER	6,697,307	0	120,000	356,000	1,125,850	270,000	0	838,800	397,750	36,000	1,331,032	642,000	30,000	0	3,004,632	2,142,800	-28.68	44.86	0.00	0
05.06 - YURTDIŞINA YAPILAN TRANSFERLER	1,245,764	871,000	0	0	0	0	539,647	605,625	0	0	169,246	0	357,178	439,896	1,066,071	1,045,521	-1.93	85.58	120.04	871,000
06 - SERMAYE GİDERLERİ	**2,031,488,855**	**2,860,557,000**	**44,190,337**	**0**	**26,772,483**	**33,057,175**	**53,692,567**	**223,198,193**	**98,311,115**	**239,586,057**	**90,412,652**	**126,375,759**	**227,761,756**	**180,967,102**	**541,140,912**	**803,184,285**	**48.42**	**26.64**	**28.08**	**2,860,557,000**
06.01 - MAMUL MAL ALIMLARI	150,304,878	391,757,000	0	0	733,680	67,800	0	10,792,029	2,782,738	14,043,325	10,618,223	537,205	21,910,093	10,093,116	36,044,734	35,533,475	-1.42	23.98	9.07	391,757,000
06.03 - GAYRİ MADDİ HAK ALIMLARI	19,399,644	21,000,000	0	0	0	0	0	955,688	0	0	2,676,134	1,431,515	3,312,000	0	5,988,134	2,387,203	-60.13	30.87	11.37	21,000,000
06.05 - GAYRİMENKUL SERMAYE ÜRETİM GİDERLERİ	928,922,335	1,339,000,000	44,190,337	0	23,148,803	32,989,375	48,082,755	28,468,329	66,916,067	225,481,892	70,202,886	93,043,271	30,591,734	29,840,433	283,132,583	409,823,299	44.75	30.48	30.61	1,339,000,000
06.06 - MENKUL MALLARIN BÜYÜK ONARIM GİDERLERİ	30,407,972	8,500,000	0	0	0	0	617,282	995,087	0	60,840	211,000	181,492	633,000	1,016,697	1,461,282	2,254,116	54.26	4.81	26.52	8,500,000
06.07 - GAYRİMENKUL BÜYÜK ONARIM GİDERLERİ	885,279,026	1,075,000,000	0	0	0	0	4,992,530	175,219,059	25,722,310	0	3,025,409	31,182,277	166,057,929	128,173,856	199,798,177	334,575,191	67.46	22.57	31.12	1,075,000,000
06.09 - DİĞER SERMAYE GİDERLERİ	17,175,000	25,300,000	0	0	2,890,000	0	0	6,768,000	2,890,000	0	3,679,000	0	5,257,000	11,843,000	14,716,000	18,611,000	26.47	85.68	73.56	25,300,000

EK- 3 PROGRAM SINIFLANDIRMASINA GÖRE BÜTÇE GİDERLERİNİN GELİŞİMİ

İSTANBUL ÜNİVERSİTESİ	2024 GERÇEKLEŞME TOPLAMI	2025 BAŞLANGIÇ ÖDENEĞİ	OCAK GERÇEKLEŞME		ŞUBAT GERÇEKLEŞME		MART GERÇEKLEŞME		NİSAN GERÇEKLEŞME		MAYIS GERÇEKLEŞME		HAZİRAN GERÇEKLEŞME		OCAK-HAZİRAN GERÇEKLEŞME TOPLAMI		ARTIŞ ORANI * (%)	OCAK-HAZİRAN GERÇEK.		2025 YILSONU GERÇEKLEŞME TAHMİNİ
			2024	2025	2024	2025	2024	2025	2024	2025	2024	2025	2024	2025	2024	2025		2024	2025	
ARAŞTIRMA, GELİŞTİRME VE YENİLİK	**278,018,853**	**240,679,000**	**748,190**	**30,496**	**5,088,152**	**1,070,697**	**9,233**	**15,076,655**	**5,046,180**	**13,642**	**36,793,488**	**14,840**	**29,449,824**	**27,267,715**	**77,135,066**	**43,474,045**	**-43.64**	**27.74**	**18.06**	**240,679,000**
ARAŞTIRMA ALTYAPILARI	6,943,939	27,973,000	5,090	30,496	1,600,252	8,297	9,233	8,908,055	1,560,180	13,642	1,496,050	14,840	1,496,824	15,589,715	6,167,628	24,565,045	298.29	88.82	87.82	27,973,000
YÜKSEKÖĞRETİMDE BİLİMSEL ARAŞTIRMA VE GELİŞTİRME	271,074,914	212,706,000	743,100	0	3,487,900	1,062,400	0	6,168,600	3,486,000	0	35,297,438	0	27,953,000	11,678,000	70,967,438	18,909,000	-73.36	26.18	8.89	212,706,000
TEDAVİ EDİCİ SAĞLIK	**1,563,240,879**	**2,766,912,000**	**11,629,241**	**76,261,854**	**121,694,745**	**127,009,742**	**79,974,006**	**75,474,523**	**67,648,110**	**241,789,109**	**120,792,002**	**165,634,786**	**76,290,178**	**158,428,351**	**478,028,281**	**844,598,365**	**76.68**	**30.58**	**30.52**	**2,766,912,000**
TEDAVİ HİZMETLERİ	1,563,240,879	2,766,912,000	11,629,241	76,261,854	121,694,745	127,009,742	79,974,006	75,474,523	67,648,110	241,789,109	120,792,002	165,634,786	76,290,178	158,428,351	478,028,281	844,598,365	76.68	30.58	30.52	2,766,912,000
YÜKSEKÖĞRETİM	**7,173,573,002**	**9,098,978,000**	**620,337,548**	**772,100,715**	**444,306,966**	**565,906,849**	**508,757,067**	**740,365,939**	**549,787,735**	**629,632,400**	**493,995,450**	**648,360,952**	**610,269,048**	**745,970,375**	**3,227,453,815**	**4,102,337,229**	**27.11**	**44.99**	**45.09**	**9,098,978,000**
ÖĞRETİM ELEMANLARINA SAĞLANAN BURS VE DESTEKLER	389,389	0	0	0	0	270,000	0	0	0	0	0	0	0	0	0	270,000	0.00	0.00	0.00	0
ÖN LİSANS EĞİTİMİ, LİSANS EĞİTİMİ VE LİSANSÜSTÜ EĞİTİM	6,900,481,268	8,706,495,000	609,206,663	753,924,408	421,441,277	536,993,964	487,457,667	710,120,877	529,684,328	605,308,505	472,937,817	613,704,487	580,074,482	707,896,699	3,100,802,233	3,927,948,941	26.68	44.94	45.12	8,706,495,000
YÜKSEKÖĞRETİMDE ÖĞRENCİ YAŞAMI	272,702,345	392,483,000	11,130,886	18,176,307	22,865,689	28,642,884	21,299,400	30,245,062	20,103,407	24,323,895	21,057,633	34,656,465	30,194,566	38,073,675	126,651,582	174,118,288	37.48	46.44	44.36	392,483,000
YÖNETİM VE DESTEK PROGRAMI	**1,663,356,037**	**2,043,205,000**	**116,235,154**	**159,623,236**	**152,031,723**	**158,651,340**	**84,943,626**	**248,368,764**	**173,614,784**	**135,123,208**	**75,309,570**	**162,212,586**	**110,583,278**	**68,162,227**	**712,718,136**	**932,141,361**	**30.79**	**42.85**	**45.62**	**2,043,205,000**
TEFTİŞ, DENETİM VE DANIŞMANLIK HİZMETLERİ	22,977,534	31,773,000	2,521,794	3,262,253	1,965,970	2,397,589	1,826,577	2,410,131	1,768,341	2,442,977	1,752,038	2,347,146	1,610,218	2,346,157	11,444,939	15,206,252	32.86	49.81	47.86	31,773,000
ÜST YÖNETİM, İDARİ VE MALİ HİZMETLER	1,640,378,503	2,011,432,000	113,713,360	156,360,984	150,065,752	156,253,752	83,117,049	245,958,633	171,846,443	132,680,231	73,557,532	159,865,440	108,973,060	65,816,070	701,273,196	916,935,109	30.75	42.75	45.59	2,011,432,000
PROGRAMLAR TOPLAMI	**10,678,188,771**	**14,149,774,000**	**748,950,133**	**1,008,016,301**	**723,121,585**	**852,638,627**	**673,683,932**	**1,079,285,881**	**796,096,809**	**1,006,558,359**	**726,890,509**	**976,223,164**	**826,592,328**	**999,828,667**	**4,495,335,297**	**5,922,551,000**	**31.75**	**42.10**	**41.86**	**14,149,774,000**